

Reconciliation of segment to consolidated results

	Fourth quarters ended December 31		Fiscal years ended December 31	
	2020	2019 ⁽¹⁾	2020	2019 ⁽¹⁾
Revenues				
Aviation	\$ 2,337	\$ 2,413	\$ 6,488	\$ 7,501
Transportation ⁽¹⁾	2,076	1,793	7,844	8,269
Corporate and Others	—	(1)	(1)	(13)
	\$ 4,413	\$ 4,205	\$ 14,331	\$ 15,757
Reclassification ⁽¹⁾	(2,076)	(1,793)	(7,844)	(8,269)
	\$ 2,337	\$ 2,412	\$ 6,487	\$ 7,488
Adjusted EBIT⁽²⁾				
Aviation	\$ (149)	\$ 143	\$ (125)	\$ 531
Transportation ⁽¹⁾	(340)	(234)	(610)	70
Corporate and Others ⁽³⁾	(16)	25	(86)	(131)
	\$ (505)	\$ (66)	\$ (821)	\$ 470
Reclassification ⁽¹⁾	340	234	610	(70)
	\$ (165)	\$ 168	\$ (211)	\$ 400
Special Items				
Aviation	\$ (628)	\$ 49	\$ (1,062)	\$ (663)
Transportation ⁽¹⁾	(4)	2	8	48
Corporate and Others	30	1,579	(61)	1,583
	\$ (602)	\$ 1,630	\$ (1,115)	\$ 968
Reclassification ⁽¹⁾	4	(2)	(8)	(48)
	\$ (598)	\$ 1,628	\$ (1,123)	\$ 920
EBIT				
Aviation	\$ 479	\$ 94	\$ 937	\$ 1,194
Transportation ⁽¹⁾	(336)	(236)	(618)	22
Corporate and Others ⁽³⁾	(46)	(1,554)	(25)	(1,714)
	\$ 97	\$ (1,696)	\$ 294	\$ (498)
Reclassification ⁽¹⁾	336	236	618	(22)
	\$ 433	\$ (1,460)	\$ 912	\$ (520)

Reconciliation of adjusted EBITDA to EBIT ⁽⁴⁾

	Fourth quarters ended December 31		Fiscal years ended December 31	
	2020	2019	2020	2019
EBIT	\$ 433	\$ (1,460)	\$ 912	\$ (520)
Amortization	164	91	411	283
Impairment charges on PP&E and intangible assets ⁽⁵⁾	17	—	42	1
Special items excluding impairment charges on PP&E and intangible assets ⁽⁵⁾	(615)	1,628	(1,165)	920
Adjusted EBITDA	\$ (1)	\$ 259	\$ 200	\$ 684

⁽¹⁾ Transportation was classified as discontinued operations as of December 31, 2020. As a result, the results of operations have been restated for comparative periods. Refer to Note 31 - Discontinued operations to our Consolidated financial statements for more details.

⁽²⁾ Non-GAAP financial measure. Refer to the Non-GAAP financial measures section for a definition of this metric.

⁽³⁾ Includes share of income from ACLP of \$3 million for fiscal year ended December 31, 2020. (\$57 million and \$37 million for the fourth quarter and fiscal year ended December 31, 2019, respectively. The share of net gains from ACLP in the fourth quarter of 2019 includes certain provision reversals within ACLP amounting to approximately \$60 million.) On February 12, 2020, Bombardier transferred its remaining interest in ACLP to Airbus and the Government of Québec.

⁽⁴⁾ Includes continuing operations only.

⁽⁵⁾ Refer to the Consolidated results of operations section for details regarding special items.

Reconciliation of adjusted net income (loss) to net loss and computation of adjusted EPS⁽¹⁾

	Fourth quarters ended December 31			
	2020		2019	
	(per share)		(per share)	
Net loss from continuing operations	\$	(15)	\$	(1,528)
Adjustments to EBIT related to special items ⁽²⁾	(598)	\$	(0.25)	1,628
Adjustments to net financing expense related to:				
Accretion on net retirement benefit obligations	13	0.01	17	\$
Net change in provisions arising from changes in interest rates and net loss on certain financial instruments	(24)	(0.01)	(78)	(0.03)
Tax impact of special ⁽²⁾ and other adjusting items	149	0.06	(28)	(0.01)
Adjusted net income (loss)		(475)		11
Preferred share dividends, including taxes		1		(7)
Adjusted net income (loss) attributable to equity holders of Bombardier Inc.	\$	(474)	\$	4
Weighted-average adjusted diluted number of common shares (in thousands)		2,419,541		2,397,868
Adjusted EPS	\$	(0.20)	\$	0.00

Reconciliation of adjusted EPS to diluted EPS (in dollars)⁽¹⁾

	Fourth quarters ended December 31	
	2020	2019
Diluted EPS from continuing operations	\$	(0.01)
Impact of special ⁽²⁾ and other adjusting items	(0.19)	0.64
Adjusted EPS	\$	(0.20)

Reconciliation of adjusted net loss to net loss and computation of adjusted EPS⁽¹⁾

	Fiscal years ended December 31			
	2020		2019	
	(per share)		(per share)	
Net loss from continuing operations	\$	(170)	\$	(1,541)
Adjustments to EBIT related to special items ⁽²⁾	(1,123)	\$	(0.47)	920
Adjustments to net financing expense related to:				
Loss on repurchase of long-term debt ⁽²⁾	—	—	84	0.03
Accretion on net retirement benefit obligations	52	0.02	56	0.02
Net change in provisions arising from changes in interest rates and net loss (gain) on certain financial instruments	159	0.07	(140)	(0.06)
Tax impact of special ⁽²⁾ and other adjusting items	(33)	(0.01)	215	0.09
Adjusted net loss		(1,115)		(406)
Preferred share dividends, including taxes		(18)		(21)
Adjusted net loss attributable to equity holders of Bombardier Inc.	\$	(1,133)	\$	(427)
Weighted-average adjusted diluted number of common shares (in thousands)		2,408,209		2,383,987
Adjusted EPS	\$	(0.47)	\$	(0.18)

Reconciliation of adjusted EPS to diluted EPS (in dollars)⁽¹⁾

	Fiscal years ended December 31	
	2020	2019
Diluted EPS from continuing operations	\$	(0.08)
Impact of special ⁽²⁾ and other adjusting items	(0.39)	0.47
Adjusted EPS	\$	(0.47)

⁽¹⁾ Includes continuing operations only.

⁽²⁾ Refer to the Consolidated results of operations section for details regarding special items.

Reconciliation of free cash flow (usage) ⁽¹⁾ to cash flows from operating activities

	Fourth quarters ended December 31		Fiscal years ended December 31	
	2020	2019	2020	2019
Cash flows from operating activities	323	1,073	\$ (2,821)	\$ (680)
Net additions to PP&E and intangible assets	(114)	(121)	(354)	(523)
Free cash flow (usage) ⁽¹⁾	\$ 209	\$ 952	\$ (3,175)	\$ (1,203)

⁽¹⁾ Non-GAAP financial measure. Refer to the Non-GAAP financial measures section for a definition of this metric.